

A Practical Guide to Distributed Scrum

Elizabeth Woodward, Steffan Surdek,
and Matthew Ganis

Forewords by Ken Schwaber, Scott Ambler,
Roman Pichler, and Matthew Wang



A Practical Guide To Distributed Scrum Ibm Press

**JingTao Yao,Sheela Ramanna,Guoyin
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A Practical Guide to Distributed Scrum Elizabeth Woodward, Matt Ganis, Steffan Surdek, 2010 [A Practical Guide to Distributed Scrum \(Adobe Reader\)](#) Elizabeth Woodward, Steffan Surdek, Matthew Ganis, 2010-06-21 Succeed with Scrum in Even the Largest Most Complex Distributed Development Projects Forewords by Ken Schwaber Scott Ambler Roman Pichler and Matthew Wang This is the first comprehensive practical guide for Scrum practitioners working in large scale distributed environments Written by three of IBM's leading Scrum practitioners in close collaboration with the IBM QSE Scrum Community of more than 1000 members worldwide this book offers specific actionable guidance for everyone who wants to succeed with Scrum in the enterprise Readers will follow a journey through the lifecycle of a distributed Scrum project from envisioning products and setting up teams to preparing for Sprint planning and running retrospectives Each chapter presents a baseline drawn from conventional Scrum then discusses additional issues faced by distributed teams and presents specific best practice solutions alternatives and tips the authors have identified through hard empirical experience Using real world examples the book demonstrates how to apply key Scrum practices such as look ahead planning in geographically distributed environments Readers will also gain valuable new insights into the agile management of complex problem and technical domains Coverage includes Developing user stories and working with Product Owners as a distributed team Recognizing and fixing the flaws Scrum may reveal in existing processes Engaging in more efficient Release and Sprint planning Conducting intense brief daily Scrum meetings in distributed environments Managing cultural and language differences Resolving dependencies performing frequent integration and maintaining transparency in geographically distributed environments Successfully running remote software reviews and demos Brainstorming what worked and what didn't to improve future Sprints This book will be an indispensable resource for every team leader member product owner or manager working with Scrum or other agile methods in any distributed software development organization [Disciplined Agile Delivery](#) Scott W. Ambler, Mark Lines, 2012 The authoritative guide to DAD IBM's disciplined approach to applying agile practices in enterprise scale projects Integrate enterprise discipline with powerful widely used agile practices into a proven solution for the entire software lifecycle Scale agile strategies for complex development challenges without compromising agile's advantages

New Studies in Global IT and Business Services Outsourcing Julia Kotlarsky, Leslie P. Willcocks, Ilan Oshri, 2011-10-09 This book contains 11 carefully revised and selected papers from the 5th Workshop on Global Sourcing held in Courchevel France March 14-17 2011 They have been gleaned from a vast empirical base brought together by leading researchers in information systems strategic management and operations This volume is intended for use by students academics and practitioners interested in the outsourcing and offshoring of information technology and business processes It offers a review of the key topics in outsourcing and offshoring populated with practical frameworks that serve as a tool kit for students and managers The topics discussed combine theoretical and practical insights and they are extensively illustrated by case studies

from client and vendor organizations Last but not least the book examines current and future trends in outsourcing and offshoring paying particular attention to how innovation can be realized in global or outsourced software development environments

Computational Science and Its Applications - ICCSA 2014 Beniamino Murgante, Sanjay Misra, Ana Maria Alves Coutinho Rocha, Carmelo Torre, Jorge Gustavo Rocha, Maria Irene Falcão, David Taniar, Bernady O. Apduhan, Osvaldo Gervasi, 2014-07-02 The six volume set LNCS 8579 8584 constitutes the refereed proceedings of the 14th International Conference on Computational Science and Its Applications ICCSA 2014 held in Guimar es Portugal in June July 2014 The 347 revised papers presented in 30 workshops and a special track were carefully reviewed and selected from 1167 The 289 papers presented in the workshops cover various areas in computational science ranging from computational science technologies to specific areas of computational science such as computational geometry and security

The Leader's Guide to Radical Management Stephen Denning, 2010-10-12 A radical new management model for twenty first century leaders Organizations today face a crisis The crisis is of long standing and its signs are widespread Most proposals for improving management address one element of the crisis at the expense of the others The principles described by award winning author Stephen Denning simultaneously inspire high productivity continuous innovation deep job satisfaction and client delight Denning puts forward a fundamentally different approach to management with seven inter locking principles of continuous innovation focusing the entire organization on delighting clients working in self organizing teams operating in client driven iterations delivering value to clients with each iteration fostering radical transparency nurturing continuous self improvement and communicating interactively In sum the principles comprise a new mental model of management Author outlines the basic seven principles of continuous innovation The book describes more than seventy supporting practices Denning offers a rethinking of management from first principles This book is written by the author of The Secret Language of Leadership a Financial Times Selection in Best Books of 2007

Rough Set and Knowledge Technology JingTao Yao, Sheela Ramanna, Guoyin Wang, Zbigniew Suraj, 2011-09-21 This book constitutes the refereed proceedings of the 6th International Conference on Rough Sets and Knowledge Technology RSKT 2011 held in Banff Canada in September 2011 The 89 revised full papers presented together with 3 keynote lectures and 1 invited tutorial session were carefully reviewed and selected from 229 submissions The papers are organized in topical sections on attribute reduction and feature selection generalized rough set models machine learning with rough and hybrid techniques knowledge technology and intelligent systems and applications

Agile Data Warehousing Project Management Ralph Hughes, 2012-09-28 What is agile data warehousing Iterative development in a nutshell Streamlining project management Authoring better user stories Deriving initial project backlogs Developer stories for data integration Estimating and segmenting projects Adapting agile for data warehousing Starting and scaling agile data warehousing

Practical Guide To Distributed Scrum, A. Elizabeth Woodward, 1900 Succeed with Scrum in Even the Largest Most Complex Distributed Development Projects Forewords by Ken

Schwaber Scott Ambler Roman Pichler and Matthew Wang This is the first comprehensive practical guide for Scrum practitioners working in large scale distributed environments Written by three of IBM s leading Scrum practitioners in close collaboration with the IBM QSE Scrum Community of more than 1000 members worldwide this book offers specific actionable guidance for everyone who wants to succeed with Scrum in the enterprise Readers will follow a journey through the lifecy Beyond Agile Boundaries Muhammad Zeeshan Ali, Saqib Javed John, 2020-03-09 Agile methodologies are newly evolved type of project management which requires close coordination of team members as well as that of the stakeholders and for that concepts of daily meetings and collocated teams is promoted but with advancements in technology it is getting very common for the teams to be located in different locations which can even be in different countries Both these aspects seems different sides of the same coin they have to exist together no matter how much they differ and this situation is endorsed by the cultural and communication barriers

Integration of Performance Management into the Application Lifecycle Eduard Tudenhöfner, 2011-09-15 Inhaltsangabe Introduction Despite the widespread recognition that performance is important to the success of a project many software products fail to respond fast enough to user requests or to handle a certain amount of parallel business transactions This is because nowadays projects are result oriented where the focus is on functionality to be implemented Such projects do not pay high attention to application performance because it still does not have the particular importance that unit testing for example has Moreover today s development models usually consider performance management only in a limited way within their lifecycle and often follow what is known as the fix it later approach The fix it later approach concentrates on software correctness and defers performance considerations to the integration testing phase where additional hardware is added or a system is tuned when performance issues are detected The problem of neglecting performance management is that performance issues often do not emerge until an application is put into production where it is likely to suffer the consequences of a performance failure The consequences of performance failures can be increased operational costs increased development and hardware costs and damaged customer relations If severe performance issues are discovered during production it may be too expensive to re design a system or even impossible to add additional hardware in order to meet performance objectives Such projects are likely to be canceled and their costs will be unrecoverable To avoid such situations performance management should be integrated into an application s lifecycle from the beginning This means that performance objectives have to be defined early within a project and continually verified as an application evolves Having performance management integrated from the beginning allows to reduce overall project risk and costs because performance issues can be spotted and corrected early in the lifecycle and even before end users are affected Furthermore an application is extensively tested for its ability of reaching performance objectives before it is deployed to a production environment and exposed to real users NovaTec GmbH is a company providing IT services in the area of consulting project management software engineering application architectures provisioning performance

management and process engineering The competences of NovaTec are logically grouped in Information Systems, E-learning, and Knowledge Management Research Miltiadis D. Lytras, Da Ruan, Robert D. Tennyson, Patricia Ordonez De Pablos, Francisco José García Peñalvo, Lazar Rusu, 2013-01-06 This book constitutes the proceedings of the 4th World Summit on the Knowledge Society WSKS 2011 held in Mykonos Greece in September 2011 The 90 revised full papers presented were carefully reviewed and selected from 198 submissions The papers address issues such as information technology e learning e business cultural heritage e government Motivation & Agilität in Teams Thomas Karl, 2025-03-19 Der Wandel der Gesellschaft geopolitische Veränderungen der Mangel an qualifizierten Arbeitskräften sowie eine aufkommende Rezession in Deutschland und die Digitalisierung rufen insbesondere in der Wirtschafts und Arbeitswelt einen nie dagewesenen Veränderungsdruck hervor Digitale Disruption erhöht die Veränderungsgeschwindigkeit darüber hinaus kontinuierlich wodurch bewährte Geschäftsmodelle Strukturen und Prozesse an ihre Grenzen stoßen Agilität stellt einen Lösungsansatz dar welcher in der Softwareentwicklung bereits zum neuen Standard geworden ist Das Ziel der vorliegenden Arbeit ist es die Auswirkungen von Agilität auf die Motivation und Zufriedenheit von Mitarbeitenden insbesondere im Kontext großer Organisationen zu untersuchen Im Fokus stehen vor allem die Wirkungszusammenhänge und deren Bedingungen und Voraussetzungen Denn die Vermutung liegt nahe dass Motivation und Zufriedenheit von Mitarbeitenden ganz wesentlich von der Gestaltung des Einführungsprozesses und der Etablierung von Agilität abhängen Die dahingehend aufgestellten Forschungsfragen werden im Rahmen einer branchenübergreifenden qualitativen Studie empirisch beantwortet **Führung und Zusammenarbeit in verteilten Teams** Margarete Boos, Thomas Hardwig, Martin Riethmüller, 2016-12-12 In der Arbeitswelt spielen flexible Formen der Zusammenarbeit an wechselnden Orten und zu unterschiedlichen Zeiten eine zentrale Rolle Mit der wachsenden räumlichen Entfernung der Teammitglieder steigt aber auch die Wahrscheinlichkeit kultureller Unterschiede im Team Gleichzeitig nimmt der Anteil mediengestützter Kommunikation zu und es kommt in der Folge zu schwächeren sozialen Bindungen und Einschränkungen in der Intensität der sozialen Interaktionen Räumlich verteilte Teamarbeit stellt damit vielfältige Herausforderungen gerade an Führungskräfte Dieses Buch geht auf die besonderen Anforderungen ein die sich aus der Führung räumlich verteilter Teams ergeben Hierzu wird zunächst der aktuelle Forschungsstand zu verteiltem Arbeiten und der Führung räumlich verteilter Teams praxisgerecht aufbereitet Als Orientierung für die Personalentwicklung und Arbeitsgestaltung wird ein Modell vorgestellt das die zur Führung verteilter Teams notwendigen Kompetenzen systematisiert Anschließend werden verschiedene Methoden zur Analyse der Situation verteilter Teams beschrieben und in ein Phasenmodell zu ihrer ganzheitlichen Unterstützung eingeordnet Fallbeispiele veranschaulichen unterschiedliche Konstellationen räumlich verteilter Teams wie sie in der Unternehmenspraxis vorkommen Research topics in software evolution and maintenance Scott W. Ambler, Mark Lines, 2013-06-21 Disciplined Agile Delivery **Practical Software Architecture** Tilak Mitra, 2015-11-18 Getting Architecture Just Right Detailed

Practical Guidance for Architecting Any Real World IT Project To build effective architectures software architects must tread a fine line between precision and ambiguity a k abig animal pictures This is difficult but crucial Failure to achieve this balance often leads directly to poor systems design and implementation Now pioneering IBM Distinguished Engineer and Chief Technology Officer Tilak Mitra offers the first complete guide to developing end to end solution architectures that are just enough identifying and capturing the most important artifacts without over engineering or excessive documentation and providing a practical approach to consistent and repeated success in defining software architectures Practical Software Architecture provides detailed prescriptive and pragmatic guidance for architecting any real world IT project regardless of system methodology or environment Mitra specifically identifies the artifacts that require emphasis and shows how to communicate evolving solutions with stakeholders bridging the gap between architecture and implementation Patterns of Information Management Mandy Chessell,Harald Smith,2013-05-02 Use Best Practice Patterns to Understand and Architect Manageable Efficient Information Supply Chains That Help You Leverage All Your Data and Knowledge In the era of Big Data information pervades every aspect of the organization Therefore architecting and managing it is a multi disciplinary task Now two pioneering IBM architects present proven architecture patterns that fully reflect this reality Using their pattern language you can accurately characterize the information issues associated with your own systems and design solutions that succeed over both the short and long term Building on the analogy of a supply chain Mandy Chessell and Harald C Smith explain how information can be transformed enriched reconciled redistributed and utilized in even the most complex environments Through a realistic end to end case study they help you blend overlapping information management SOA and BPM technologies that are often viewed as competitive Using this book s patterns you can integrate all levels of your architecture from holistic enterprise system level views down to low level design elements You can fully address key non functional requirements such as the amount quality and pace of incoming data Above all you can create an IT landscape that is coherent interconnected efficient effective and manageable Coverage Includes Understanding how a pattern language can help you address key information management challenges Defining information strategy and governance for organizations and users Creating orderly information flows you can reuse and synchronize as needed Managing information structure meaning and lifecycles Providing for efficient information access and storage when deploying new IT capabilities Moving information efficiently and reliably to support your processes Determining how information should be processed and maintained Improving quality and accessibility and supporting higher value analytics Protecting information via validation transformation enrichment correction security and monitoring Planning new information management projects in the context of your existing IT resources **Desarrollo Global de Software** Mario G Piattini Velthuis,Félix Óscar García Rubio,2014-01-14 La globalizaci n ha llevado a las empresas a distribuir sus equipos de desarrollo de software en varias ciudades de un mismo pa s o en pa ses diferentes llegando a un modelo de desarrollo deslocalizado conocido como Desarrollo

Global del Software DGS El DGS se ha consolidado como uno de los aspectos más relevantes en la investigación y en la práctica de la Ingeniería del Software en la década de 2010 siendo un campo que presenta constantemente nuevos problemas y desafíos hasta llegar a convertirse en la norma en la industria del software Este libro presenta de forma clara el concepto de DGS y la terminología relacionada expone las ventajas y desafíos que lleva consigo da a conocer los métodos utilizados en las distintas fases del DGS describe la tecnología actualmente disponible proporciona pautas y experiencias que ayudan a los profesionales a predecir y subsanar los riesgos que conlleva este tipo de desarrollo de software e indica estrategias para su enseñanza A lo largo de esta obra se ha combinado el rig científico con la experiencia práctica proporcionando una panorámica actual y completa sobre la problemática asociada al Desarrollo Global de Software Esto resulta útil sobre todo a los profesionales informáticos que están trabajando en el área del desarrollo y mantenimiento de software así como a los directivos que tengan entre sus responsabilidades los sistemas de información y la prestación de servicios asociados a los mismos

Enterprise Architecture for Global Companies in a Digital IT Era Yoshimasa Masuda, Murlikrishna

Viswanathan, 2025-08-22 This book investigates solutions incorporated by architecture boards in global enterprises to resolve issues and mitigate related architecture risks while also proposing and implementing an adaptive integrated digital architecture framework AIDAF and related models and approaches platforms covering Big Data and AI such as Generative AI unstructured data analytics and HCI AI etc which can be applied in companies to promote IT strategies using cloud mobile IT digital IT The book is divided into three main parts the first of which Chapters 1 2 addresses the background and motivation for AIDAF aligned with digital IT strategies while involving AI and Design Thinking approach The second part Chapter 3 provides an overview of strategic enterprise architecture EA frameworks for digital IT elaborates on the essential elements of EA frameworks in the digital IT era and advocates using AIDAF models for architecture assessment risk management and knowledge management on digital platforms while involving the new models introduction with Design Thinking approach covering AI and Digital Transformation process In turn the third part Chapters 4 9 demonstrates the application and benefits of AIDAF and related models involving the above new ones for AI and Digital Transformation process as shown in more than six case studies I found this book to be a very nice contribution to the EA community of practice I can recommend this book as a textbook for digital IT strategists practitioners EA practitioners students in universities and graduate schools From the Foreword by Scott A Bernard In this new age of the digital information society it is necessary to advocate a new EA framework This book provides state of the art knowledge and practices about EA frameworks beneficial for IT practitioners IT strategists CIO IT architects and even students It serves as an introductory textbook for all who drive the information society in this era From the Foreword by Jun Murai

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