

An Executive's Guide to Disciplined Agile

Winning the Race to Business Agility



Agile An Executive Guide

Dr Martin Rich, Dr Anne Brown

Agile An Executive Guide:

Agile Jamie Lynn Cooke, 2016 Agile Jamie Lynn Cooke, 2011-01-01 Agile An Executive Guide describes Agile methodologies in clear business language specifically written for business professionals It will help you make realistic business driven decisions on whether Agile methodologies are appropriate for your organisation whether you are looking to consolidate your IT overheads to provide better software solutions to your clients or to have more control over your IT expenditures This guide provides practical proven ways to introduce incorporate and leverage Agile methodologies to maximise your business returns The Power of the Agile Business Analyst, second edition Jamie Lynn Cooke, 2018-06-11 Now in its second edition The Power of the Agile Business Analyst has expanded to include new Agile methods that have emerged or gained prominence since the first edition Buy this book to learn how to revolutionise your Agile development and increase the value and relevancy of your project outcomes Learn 30 realistic achievable ways that an Agile business analyst can increase project efficiency add value and improve quality Find out how an Agile business analyst bridges the gap between the needs of the business and the resources of the development team Now updated with current Agile methods to support emerging and established business analysts to adapt to new trends 30 ways an Agile business analyst can help Drawing on her extensive experience Jamie proposes a new role for Agile projects The Agile business analyst She details 30 achievable ways that such a role will increase relevance quality and overall business value and provide business users with crucial support The Agile business analyst is also a boon to the development team being a ready source of business knowledge and ensuring that project outcomes align with requirements This book has been updated to Incorporate behaviour driven development into the work that the business analyst does to support interface design Align the programme management strategies of the Scaled Agile Framework SAFe to encourage cross organisational communication and participation Include full updates throughout the Qualifications section in Getting the Right Agile Business Analyst for Your Team and Provide Agile updates bringing the book back into line with current methods Support your Agile business user Everything you want to know about Agile Jamie Lynn Cooke, 2012-04-04 Deliver exceptional for better project outcomes results from your IT department using Agile approaches Everything you want to know about Agile comprehensively addresses the issues that IT departments face when they try to implement Agile approaches within the constraints of their traditional organizations including existing project frameworks budgeting structures contracts and corporate reporting It is an essential resource for IT departments that want to deliver successful Agile results even in the most challenging environments Making Agile work in your organization The book is written specifically to address the challenges of implementing Agile within the unique structures constraints and culture of your organization It describes Agile methodologies in clear business language specifically written for business professionals providing you with the information that you need to assess whether Agile is right for your department select the Agile methodologies and practices that are best

suited to your work successfully implement these approaches in your department and monitor and measure the outcomes Most importantly this book gives you a range of strategies for aligning Agile work within the reporting budgeting staffing and governance constraints of your organization which is arguably the biggest challenge Written for IT decision makers and those who want to influence them Everything you want to know about Agile is written for executives IT department managers and other senior decision makers yet is equally valuable for IT project managers team leaders and management consultants who want to deliver successful Agile results If you are an IT professional already familiar with the benefits of Agile this book can also help you to address management concerns that Agile approaches may not work within the traditional business practices and constraints of your organization Agile methodologies and practices have been proven over the past two decades to increase the relevance quality flexibility and business value of software solutions. The IT departments of many large and successful organizations including Google Microsoft Yahoo and BT have all delivered productivity gains through the adoption of Agile approaches It worked for them but will it work for you Read this book and start delivering results right Executive Agile Tomasz Manugiewicz, 2024-09-27 DESCRIPTION Introducing a groundbreaking book designed to bridge the gap between Agile methodologies and executive leadership This comprehensive guide offers insights for individuals who want to collaborate effectively with CEOs and C suite executives in steering organizations towards Agile excellence This book offers a detailed guide to organizational change management exploring popular models like Kotter's model Kubler Ross grief cycle Gartner Hype Cycle and diffusion of innovation It provides a solid foundation in Agile and DevOps mindsets focusing on how to support CEOs and lead Agile transformations The book introduces the Agile Coaching Competency Model helping you understand the roles and skills needed for Agile leadership You will also learn how to enhance your executive presence and influence within your organization Through practical advice real world examples and proven strategies this book equips you to excel as an executive Agile coach driving successful transformations and building strong relationships with C level executives This book is a must read for anyone looking to work with executives on implementing Agile practices offering practical guidance and deep insights into the challenges and opportunities that come with leading change in today s fast paced business environment KEY FEATURES This book bridges the gap between Agile practices and executive thinking addressing the differences in their mindsets It offers guidelines on running Agile transformations and supporting executives through the process The book combines expertise in engineering Agile practices and executive leadership WHAT YOU WILL LEARN Learn about the roles and perspectives of C suite executives like CEO CFO and CTO Differentiate between organizational coaching mentoring and executive coaching Master Agile foundations and Agile Transformations Understand change management models like Kotter's 8 step and Kubler Ross Change Curve Develop skills in executive presence strategic thinking and stakeholder management Develop your career in the organization and unlock your talents WHO THIS BOOK IS FOR This book is for specialists professionals consultants and leaders aiming to

drive organizational transformation It provides insights into the C suite perspective on Agile helping readers influence change at all levels TABLE OF CONTENTS 1 Accountabilities and Operating Model of a CEO 2 Types of C level Roles 3 Cognitive Biases 4 Getting Buy in from C level executives 5 C level Expectations and Needs 6 Coaching Decoded 7 Clear Vision and Tangible Results 8 Supporting the CEOs 9 Orchestrating Agile Transformation 10 Agile Software Development 11 Building the Agile Transformation Team 12 Introducing Agile Change 13 Your Career Roadmap **An Executive's Guide** to Disciplined Agile Scott Ambler, Mark Lines, 2017-07-15 The agile community has figured out how to build and then continually improve very high performance software development teams This is akin to creating a race car engine and then evolving it to get more power better fuel efficiency and greater speed Sadly in many cases we take these great engines put them into an organizational tractor and then complain that we re not winning the race What we need to do is take our great race car engines our development teams put them into a race car a DevOps ecosystem have a great pit crew and driver an effective IT organization and then provide somewhere to race an organization that can leverage IT to make money That s what this book is all about Moving from optimizing team performance to optimizing the entire enterprise Business agility being an adaptive lean responsive and learning organization is the race that enterprises need to win today Yet there is no quick fix no silver bullet to attain business agility This is a multi year journey requiring hard work experimentation and most importantly a willingness to improve The Disciplined Agile framework lowers risks and provides a path to accelerate your journey to business agility The framework is unique in that it is the only one that puts all the pieces together into a cohesive enterprise roadmap for business agility transformation This book begins with an overview of the challenges and opportunities that organizations face We then describe seven principles that provide the underpinnings of the Disciplined Agile framework Then the book works through Disciplined Agile Delivery how to build a world class engine Disciplined DevOps the race car Disciplined Agile IT the race car and its team and what it means to be a Disciplined Agile Enterprise the racing business The book ends with a plan for starting with an Agile transformation and then evolving into a long term continuous improvement strategy Do you have the discipline it takes to win the race to business agility The Lean Approach to Digital **Transformation** Yves Caseau, 2022-05-01 The Lean Approach to Digital Transformation From Customer to Code and From Code to Customer is organized into three parts that expose and develop the three capabilities that are essential for a successful digital transformation 1 Understanding how to co create digital services with users whether they are customers or future customers This ability combines observation dialogue and iterative experimentation The approach proposed in this book is based on the Lean Startup approach according to an extended vision that combines Design Thinking and Growth Hacking Companies must become truly customer centric from observation and listening to co development The revolution of the digital age of the 21st century is that customer orientation is more imperative the era of abundance usages rate of change complexity of experiences and shift of power towards communities are easier using digital tools and digital

communities 2 Developing an information system IS that is the backbone of the digital transformation called exponential information system to designate an open IS in particular on its borders capable of interfacing and combining with external services positioned as a player in software ecosystems and built for processing scalable and dynamic data flows The exponential information system is constantly changing and it continuously absorbs the best of information processing technology such as Artificial Intelligence and Machine Learning 3 Building software micro factories that produce service platforms which are called Lean software factories This software factory concept covers the integration of agile methods tooling and continuous integration and deployment practices a customer oriented product approach and a platform approach based on modularity as well as API based architecture and openness to external stakeholders This software micro factory is the foundation that continuously produces and provides constantly evolving services. These three capabilities are not unique or specific to this book they are linked to other concepts such as agile methods product development according to lean principles software production approaches such as CICD continuous integration and deployment or DevOps This book weaves a common frame of reference for all these approaches to derive more value from the digital transformation and to facilitate its implementation The title of the book refers to the lean approach to digital transformation because the two underlying frameworks Lean Startup and Lean Software Factory are directly inspired by Lean in the sense of the Toyota Way The Lean approach is present from the beginning to the end of this book it provides the framework for customer orientation and the love of a job well done which are the conditions for the success of a digital transformation ECRM2014-Proceedings of the 13th European Conference on Research Methodology for Business and Management Studies Dr Martin Rich, Dr Anne Brown, 2014-06-16 Agile - an Executive Guide Jamie Lynn Cooke, 2016-03-22 Agile An Executive Guide gives you the bottom line information that you need to harness the business value benefits of Agile within your organization and generate significantly greater returns on your IT investment Since the 1990s Agile methodologies have provided the IT industry with an approach to software development that focuses on the quality relevance and extensibility of software solutions These methodologies overcome traditional software development issues by positioning IT resources to regularly deliver high business value outcomes they replace upfront investment in software solutions with incremental investment based on proven business value returns most critically they protect the organization from wasting money on software solutions that will only need to be reworked or replaced in the future because they do not meet the needs of the intended recipient This book has been written with only one objective to provide you with the information **Agile Productivity Unleashed** Jamie Lynn Cooke, 2014-04-01 In this new edition of her award winning book Jamie Lynn Cooke reveals the secrets of the Agile methodologies that have revolutionized the way that many of the world's most successful companies operate Written for business professionals and managers the book explains the core principles of Agile shows why these approaches work and demonstrates how to use Agile to significantly increase productivity quality and customer satisfaction in any industry The

Agile Executive Primer Paul Ellarby,2012-11-05 Agile software development is being adopted by more and more organizations but where do you turn for practical advice and learn about key aspects of agile adoption that will affect your business This primer takes a pragmatic view of agile methodologies identifies some of the pitfalls other organizations have experienced and looks at agile adoption from a cultural perspective In short it points the executive in the right direction in a brief easy to read to the point way

The Executive's Guide to Cybersecurity Cornelis Reiman,2025-08-12 Cybersecurity is no longer a technical issue it is a business imperative The Executive's Guide to Cybersecurity Protecting Your Business in the Digital Age is a practical accessible handbook for business educators students and leaders navigating an increasingly dangerous digital landscape The book offers a strategic non technical approach to managing cyber risk fostering resilience and protecting reputation and revenue Through real world case studies step by step frameworks and executive level insights The Executive's Guide to Cybersecurity coverage includes building a cyber aware culture and responding to major breaches It addresses leadership issues such as how to align security with business goals risk governance and understanding and anticipating of evolving threats including AI driven attacks and Zero Trust requirements This is an important reference book for business and management students and teachers and executives in public and private sector organizations

Executive's Guide to Cyber Risk Siegfried Moyo, 2022-08-09 A solid non technical foundation to help executives and board members understand cyber risk In the Executive s Guide to Cyber Risk Securing the Future Today distinguished information security and data privacy expert Siegfried Moyo delivers an incisive and foundational guidance for executives tasked with making sound decisions regarding cyber risk management The book offers non technical business side executives with the key information they need to understand the nature of cyber risk and its impact on organizations and their growth In the book readers will find Strategies for leading with foresight as opposed to hindsight while maintaining the company s vision and objectives Focused jargon free explanations of cyber risk that liken it to any other business risk Comprehensive discussions of the fundamentals of cyber risk that enable executive leadership to make well informed choices Perfect for chief executives in any functional area the Executive's Guide to Cyber Risk also belongs in the libraries of board members directors managers and other business leaders seeking to mitigate the risks posed by malicious actors or from the failure of its information systems **Portfolio Management** Carl Marnewick, John Wyzalek, 2023-06-21 Portfolio management is becoming the must have for organizations to prosper and survive in this decade and beyond No longer can the organizational focus be one of following best and repeatable practices as resource limitations mean only those programs projects and operational work that add business value can and should be pursued Executives are focusing on strategic ability and managing complexity which can only be done through a disciplined portfolio process in ensuring the best mix of programs projects and operational work is under way In turn the portfolio is constantly in flux as difficult decisions are made if a project for example is no longer contributing to business value and providing benefits and should be terminated to reallocate

resources to one of higher priority Commitment to this difficult approach is necessary at all levels and communication is required so everyone knows how their work contributes to the organization s strategic goals and objectives Portfolio Management Delivering on Strategy Second Edition focuses on the benefits of portfolio management to the organization Its goal is to provide senior executives a view on how portfolio management can deliver organizational strategy The emphasis is on the specific aspects within the portfolio management discipline and how each aspect should be managed from a business perspective and not necessarily from a portfolio management perspective Highlights of the book include Agile portfolio management Delivering organizational value Portfolio management and uncertainty Portfolio governance Marketing a portfolio Portfolio management success Starting with a review of the project portfolio concept and its development this book is a reference for executives and practitioners in the field as well as a students and researchers studying portfolio Choose your WoW - Second Edition (SIMPLIFIED CHINESE) Scott Ambler, Mark Lines, 2023-02-01 Hundreds of organizations around the world have already benefited from Disciplined Agile Delivery DAD Disciplined Agile Is a pragmatic application of agile lean and traditional techniques for your enterprise class environment Overviews a strategy for teams to evolve a fit for purpose flexible WoW that still supports a consistent governance strategy for leadership and Makes a perfect study guide for Disciplined Agile certification Why fail fast as the agile industry likes to recommend when you can learn quickly on your journey to high performance With this book you can make better decisions based upon proven context based strategies leading to earlier success and better outcomes The Handbook of Project Management Martina Huemann, Rodney Turner, 2024-02-28 This practice oriented handbook presents practitioners and students with a comprehensive overview of the essential knowledge and current best practices in project management It includes the most up to date thinking in the discipline describing recent developments in a way that practitioners can immediately use in their work The Handbook of Project Management was the first APM Body of Knowledge Approved title for the Association for Project Management Over the course of six editions The Handbook of Project Management has become the definitive desk reference for project management practitioners. The team of expert contributors selected to introduce the reader to the knowledge and skills required to manage projects includes many of the most experienced and highly regarded international writers and practitioners The book is divided into six parts Projects Performance Process People Portfolio and Perspectives Including over 25 completely new chapters this sixth edition provides a fully up to date encyclopaedia for the discipline and profession of project management The book will be of use to all project management practitioners from those starting out in the profession to people with advanced experience It is also highly relevant to students with earlier editions being used as a set or recommended text on Masters courses in project management **The Art of Agile Practice** Bhuvan Unhelkar, 2016-04-19 The Art of Agile Practice A Composite Approach for Projects and Organizations presents a consistent integrated and strategic approach to achieving Agility in your business Transcending beyond Agile as a software

development method it covers the gamut of methods in an organization including business processes governance standards project management quality management and business analysis to show you how to use this composite approach to enhance your ability to adapt and respond to evolving business requirements The book is divided into three parts Introduces Agility and identifies the challenges facing organizations in terms of development and maintenance approaches Presents Composite Agile Method and Strategy CAMS as a carefully constructed combination of process elements and illustrates its application to development business management business analysis project management and quality Includes two Agile case studies a comprehensive index definitions of key acronyms and appendices with a current list of Agile methods and interview summaries The book describes relevant metrics for the entire CAMS lifecycle and explains how to embed Agile practices within formal process maps in projects Filled with figures case studies and tables that illustrate key concepts the text is ideal for a two or three day training course or workshop It is also suitable for a 13 week education course for higher degree students that includes process discussions and consideration of Agile values at both software and business levels The chapters are organized to correspond roughly to such lectures with an option to choose from the case study chapters

IEEE Technology and Engineering Management Society Body of Knowledge (TEMSBOK) Elif Kongar, Marina Dabić, Celia Desmond, Michael Condry, Sudeendra Koushik, Roberto Saracco, 2023-10-10 IEEE Technology and Engineering Management Society Body of Knowledge TEMSBOK IEEE TEMS Board of Directors approved body of knowledge dedicated to technology and engineering management The IEEE Technology and Engineering Management Society Body of Knowledge TEMSBOK establishes a set of common practices for technology and engineering management acts as a reference for entrepreneurs establishes a basis for future official certifications and summarizes the literature on the management field in order to publish reference documentation for new initiatives. The editors have used a template approach with authors that instructed them on how to introduce their manuscript how to organize the technology and area fundamentals the managing approach techniques and benefits realistic examples that show the application of concepts recommended best use focusing on how to identify the most adequate approach to typical cases with a summary and conclusion of each section plus a list of references for further study The book is structured according to the following area knowledge chapters business analysis technology adoption innovation entrepreneurship project management digital disruption digital transformation of industry data science and management and ethics and legal issues Specific topics covered include Market requirement analysis business analysis for governance planning financial analysis evaluation and control and risk analysis of market opportunities Leading and managing working groups optimizing group creation and evolution enterprise agile governance and leading agile organizations and working groups Marketing plans for new products and services risk analysis and challenges for entrepreneurs and procurement and collaboration Projects portfolios and programs economic constraints and roles integration management and control of change and project plan structure The IEEE Technology and Engineering

Management Society Body of Knowledge TEMSBOK will appeal to engineers graduates and professionals who wish to prepare for challenges in initiatives using new technologies as well as managers who are responsible for conducting business involving technology and engineering Business-Oriented Enterprise Integration for Organizational Agility Qiu, Robin G.,2013-04-30 This book explores technical integration challenges with a focus on identifying a viable solution on how to enable rich flexible and responsive information links in support of the changing business operations across organizations Provided by publisher Quality of Information and Communications Technology Martin Shepperd, Fernando Brito e Abreu, Alberto Rodrigues da Silva, Ricardo Pérez-Castillo, 2020-08-31 This book constitutes the refereed proceedings of the 13th International Conference on the Quality of Information and Communications Technology QUATIC 2020 held in Faro Portugal in September 2020 The 27 full papers and 12 short papers were carefully reviewed and selected from 81 submissions The papers are organized in topical sections quality aspects in machine learning AI and data analytics evidence based software quality engineering human and artificial intelligences for software evolution process modeling improvement and assessment software quality education and training quality aspects in quantum computing safety security and privacy ICT verification and validation RE MDD and agile The conference was held virtually due to the COVID 19 pandemic

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Table of Contents Agile An Executive Guide

- 1. Understanding the eBook Agile An Executive Guide
 - The Rise of Digital Reading Agile An Executive Guide
 - Advantages of eBooks Over Traditional Books
- 2. Identifying Agile An Executive Guide
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Agile An Executive Guide
 - User-Friendly Interface
- 4. Exploring eBook Recommendations from Agile An Executive Guide
 - Personalized Recommendations
 - Agile An Executive Guide User Reviews and Ratings
 - $\circ\,$ Agile An Executive Guide and Bestseller Lists
- 5. Accessing Agile An Executive Guide Free and Paid eBooks
 - Agile An Executive Guide Public Domain eBooks
 - Agile An Executive Guide eBook Subscription Services

- Agile An Executive Guide Budget-Friendly Options
- 6. Navigating Agile An Executive Guide eBook Formats
 - ∘ ePub, PDF, MOBI, and More
 - Agile An Executive Guide Compatibility with Devices
 - Agile An Executive Guide Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Agile An Executive Guide
 - Highlighting and Note-Taking Agile An Executive Guide
 - Interactive Elements Agile An Executive Guide
- 8. Staying Engaged with Agile An Executive Guide
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Agile An Executive Guide
- 9. Balancing eBooks and Physical Books Agile An Executive Guide
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Agile An Executive Guide
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Agile An Executive Guide
 - Setting Reading Goals Agile An Executive Guide
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Agile An Executive Guide
 - Fact-Checking eBook Content of Agile An Executive Guide
 - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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