

## Study Guide – BUAD 497 Midterm

### What is Strategy

- Creation of a unique and valuable position, involving a different set of activities
- Creating a fit among a company's activities
- Operational Effectiveness is not Strategy
  - o Deliver greater value to customers or create comparable value at a lower cost
  - o **Operational Effectiveness:** performing similar activities better than rival perform them
    - While important, approach is too replicable
    - Focused on achieving excellence in individual activities
    - Main characteristic □ efficiency – eliminating wasted effort, employing advanced technology, managing activities better
  - o **Strategic Positioning:** performing different activities from rivals' or performing similar activities in different ways
    - focused on combining activities
    - Main characteristic □ uniqueness – deliberately choosing a different set of activities to deliver a unique mix of value
  - o **Productivity Frontier:** the sum of all existing best practices at a given time, the maximum value a company delivering a particular product or service can create at a given cost, using the best available tech, skills, management techniques, and purchased inputs
    - Frontier constantly shifting outward
    - Companies can improve on multiple dimensions at the same time
    - Not a sustainable advantage as best practices become wide spread
    - Operational effectiveness realized, but little benefit for bottom line
    - Gains mostly captured by customers and suppliers
    - More benchmarking companies do, the more they look alike
  - o **Variety-based Positioning:** lots of customers, subset of their needs
    - Chick-fil-a: chicken-based meals only, no pizza or tacos
  - o **Needs-based Positioning:** target group of customers, all of their needs
    - Ikea: one stop shop for all home furnishing needs for target customers
  - o **Access-based Positioning:** customer geography or scale
    - Segment customers who are accessible in different ways
    - Carmike Cinemas: movie theaters exclusively in cities and towns with populations under 200,000
- Sustainable Strategic Position Requires Trade-offs
  - o A valuable position will likely attract imitation by incumbent competitors
  - o A competitor can reposition itself to match the superior performer
  - o A straddle may match the benefits of a successful position while maintaining its existing position
    1. Inconsistency in image or reputation

# Crea D Study Guide Ancwers

**Sharon Weiner Green, Ira K. Wolf, Brian  
W. Stewart**

## **Crea D Study Guide Ancwers:**

*Endocrine Surgery Comprehensive Board Exam Guide* Alexander L. Shifrin, Marco Raffaelli, Gregory W. Randolph, Oliver Gimm, 2022-01-19 Every surgical subspecialty has been rapidly developing with establishment of the board certification The Division of Endocrine Surgery DES of the European Board of Surgery has defined the curriculum for Endocrine Surgery to include thyroid parathyroid adrenal and GEP NET surgery and handles accreditation in Endocrine Surgery The first examinations in Endocrine Surgery in Europe have been introduced in 2003 The main goal of the exam is to maintain a uniform and high standard of endocrine surgical professionalism across the Europe This book was completed with the expectation that it would benefit all European surgeons looking to be certified in Endocrine Surgery Additionally surgeons from the United States and other non EU countries we hope will also benefit from this book There is a need for a specialized book that reviews evidence based endocrine surgery that aligns itself with current curriculum standards in the field The book contains knowledge that is expected to be known on the board examination of the DES In general chapters start with a patient s case followed by questions The subsequent comprehensive yet concise main text provides all the information needed for a successful DES exam and cites important references After the patient case and questions the text goes on to define the condition the standard of care approach to establish the diagnosis perform diagnostic tests of choice review evidence based treatment options including medical therapy preparation for surgery The chapters conclude with follow up care and long term outcomes The topics discussed within this book closely follow the curriculum of the European Board of Surgery Examination Written by experts in the field *Endocrine Surgery Comprehensive Board Exam Guide* is a valuable source of preparation for the Endocrine Surgery examination and brings Endocrine Surgery to a higher level of expertise by helping to raise the standard of training for future endocrine surgeons

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Kohli,Akanksha Singh,2022-08-22 This book concisely provides important Pathology concepts to aid pathology trainees including medical students and resident physicians in passing any advanced pathology examination It provides a much needed revision aid and study guide Through dedicated questions and answers over 23 chapters covering every major organ system the book will develop skills needed to deal with different aspects of pathology in a systematic yet summarized manner The book helps solve problems faced by trainees by providing the highest yield content Throughout the book an intuitive and systematic approach is used to reinforce fundamental concepts *Study Guide for Wong's Essentials of Pediatric Nursing -*

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